To the Editor:—In the August 2005 issue of Anesthesiology, Sandberg et al. describe an Operating Room of the Future (ORF) that includes extensive physical and workflow redesigns for “optimal support of advanced minimally invasive surgery.” The ORF enhancements incorporate increased capital costs for advanced equipment and increased personnel costs as compared with their standard operating room. These costs are justified by their findings that they are more than offset by increased revenues resulting from increased efficiency in the ORF.

Several points should be carefully considered before any institution attempts to replicate such a model.

Insurance mix: Revenues are strongly affected by the “insurance mix” of the patient population. In California, Medi-Cal (Medicaid) covers only approximately 46% of fully allocated hospital costs, whereas some preferred provider organization plans cover as much as 120% of those same costs. Sandberg et al. do not reveal the insurance mix of their study population. Given that capital and personnel costs are entirely independent of fluctuations in insurance mix, a hospital with an unfavorable insurance mix could easily fail to offset the increased costs of the ORF model with increased revenue.

Operating Room of the Future utilization: Sandberg et al. use a model for utilization that places only one surgeon working within the ORF each day. In work at our institution, we found that, using single surgeon utilization, similar daily enhancements in operating room throughput could be achieved with extensive workflow redesign. However, when multiple surgeons were scheduled within a single operating room on a given day, all time savings gained through enhanced efficiency were lost awaiting next surgeon arrival. Seventy-four percent of all delay codes during a study period were under the heading of “awaiting surgeon arrival,” whereas 85% of total delay minutes were under that same heading (R. A. Dritz, M.D., Berkeley, California, unpublished data. 1997; data gathered by assigned observational nurse in the operating room). At our institution, only 8–12% of all operating rooms are scheduled with only a single surgeon on any given day. Given that Sandberg et al. further note that, even when only using a single surgeon, not all surgeons and surgical case mixes benefit from the inclusion in the ORF (see Sandberg et al., table 2), one can see that extreme care must be taken in managing operating room utilization patterns if one is to achieve the financial enhancements they describe.

Capturing productivity gains: It is important that time savings resulting from increased efficiency be filled with other productive activities and not lost to downtime. For example, if a surgeon required a full 8-h shift to perform a surgical caseload in a standard operating room setting but successfully completed those same cases in 6 h in the ORF, it is essential that the 2 h saved not be squandered either awaiting another surgeon’s arrival or enhancing coffee break times. Because of the increased costs per hour in the ORF, time savings lost to nonproductive activities in the ORF could make it a net loss when compared with the standard operating room.

In summary, Sandberg et al. present an intriguing model to enhance operating room efficiency. However, extreme care must be exercised before choosing to replicate such a model in another hospital setting. Given the current realities of hospital economics, the Operating Room of the Future may not be economically viable in the present.

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Reference


(Accepted for publication January 20, 2006.)

The Elephant in the Operating Room

To the Editor:—The three articles1–3 addressing improved operating room (OR) efficiency plus the accompanying editorial4 skirt an important determinant of OR efficiency. At many institutions, different surgeons performing the same procedure in the same ORs on the same acuity of patient vary more than threefold in hours per day to perform operations. Anesthesiologists, perioperative nurses, OR schedulers, and hospital architects can improve OR times by minutes per case. Surgeons may potentially improve times by hours per case. Clearly, the savings are in surgical techniques and behaviors.

Hospital administrators are reluctant to embrace this approach. In my former hospital, the anesthesia service met several times with the hospital chief executive officer to discuss means of shaving minutes off turnover and induction times. The chief executive officer had no conversations with surgeons about sharing surgical techniques that might save hours of time.

Administrators, services chiefs, and clinicians avoid the elephant in the operating room: The biggest determinant of OR efficiency is the facility of the surgeons who work there.

Hospitals might consider rewarding surgeons who can, for example, perform a routine laparoscopic cholecystectomy in 45 min and retraining surgeons taking 3 h for the same procedure. This simple alteration in OR scheduling, giving preference to faster surgeons, carries far more likelihood of allowing one or two extra procedures per OR per day than intubating patients in an induction room.

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(Accepted for publication January 20, 2006.)
In Reply.—We welcome the comments of Drs. Dritz and Metz on our recent report in Anesthesiology. All of the points they raise are valid and must be considered by any institution considering the future of its operating rooms (ORs). Dr. Dritz correctly points out that payer mix influences the cost–revenue balance of any perioperative system redesign that increases capital or operating costs. If a hospital is barely breaking even on its current case and payer mix, increasing costs so that more cases can be performed is a poor decision. However, we would not recommend abandoning the redesign of perioperative processes as a means to improve OR throughput. As we mentioned in our Discussion, the Operating Room of the Future (ORF) is a single-OR research space with many purposes, one of which is to assess the financial impact of extensive physical plant reconfiguration to support parallel processing of perioperative tasks. Therefore, the ORF gains no advantages from the economies of scale that would accrue from even a two-room arrangement. We are aware of several parallel processing perioperative system design initiatives that involve no physical plant modifications or capital equipment purchases, and some of these are staff-level neutral. Even in such instances, the payer mix strongly influences the results—it is still a poor decision to lose money faster by doing more cases per day if the payer mix is unfavorable. However, when the payer mix and revenue profile are favorable, perioperative system redesigns to achieve parallel processing and higher throughput at modest expense are clearly advantageous.

Dr. Dritz points out the value of block booking (i.e., the practice of allocating a single OR to the same surgeon for a complete day with a full schedule) to enhance OR productivity. His experience of waiting for surgeons when switching between cases suggests that the surgical staff do not sufficiently appreciate the value of OR time or were not well informed about the OR’s impending readiness for their cases. This experience should prompt the hospital to seek and correct the root cause of delays that involve waiting for surgeons, because the cost of unused OR time is prohibitive. As much as 50% of this cost is a variable cost that can be controlled by efficient use of OR time. Failure to control such costs degrades the hospital’s bottom line but has little impact on the surgeon. Therefore, with incentives misaligned, one worries that it might not be possible to improve performance. However, as we will describe in our response to Dr. Metz below, ORF initiatives may offer a solution.

Dr. Dritz further comments that one must be careful not to allow the productivity gains from parallel processing to be lost as downtime. Acknowledging this concern, it can be seen from table 2 of our work that we were careful to use all of the 9-hour workday in both the ORF and standard ORs, thus fully capturing the benefit of the increased capacity. Hospitals considering expending resources on perioperative system redesigns should carefully analyze both their case mix and their case volume before expending resources to enhance perioperative system capacity. The additional capacity should reduce staffing costs (by eliminating overtime or allowing a shorter work shift), allow complete additional cases to be performed, or both. Individual hospitals should apply their own financial frameworks for costs and revenues to the contemplated workflow changes before initiating a perioperative system redesign effort.

To address the concern that our institution-specific analysis is difficult to translate to other settings, we are reanalyzing the cost effectiveness of the ORF using national cost data. In this new analysis, the ORF is cost effective relative to standard ORs at our institution. In particular, the incremental cost of an additional case in the ORF is quite small—much smaller than the typical net margin for a simple general surgery case. Therefore, we would challenge Dr. Dritz’ final comment that the OR of the Future may not be economically viable in the present. If the incremental cost of an additional case performed in a high-throughput environment is smaller than the cost of a case that must be performed on a different day because the typical OR cannot accommodate it during regular work hours, the ORF is advantageous regardless of the payer mix.

Dr. Metz in his letter correctly identifies differences in practices and performance between surgeons as a major, and frequently the largest, single contributor to differences in OR throughput for a given list of cases. Although we agree that different surgeons have drastically different operative times for the same case type performed in the same patient population, we made a conscious decision to sidestep this issue. Dr. Metz endorses rewarding surgeons who meet benchmarks for operative time. However, structuring such rewards can be problematic. For example, simple financial incentives purely for speed may create conflicts related to quality and patient safety. On the other hand, the ORF project described in our article offers several incentives for superior operative time performance: a small, dedicated team, rapid turnovers, and brief nonoperative times that translate into on-time completion of workdays and extra throughput. By focusing on nonoperative time and by reducing the nonoperative time by restructuring workflow rather than pressuring OR staff to hurry, the ORF creates an environment in which patient contact time and safety are preserved while productivity is enhanced. Because the enhancement in productivity comes almost exclusively from better nonoperative performance, cases with shorter operative times capture the most benefit from the ORF. This logical and inescapable conclusion dictates that block time in high-throughput environments be given preferentially to the most efficient surgeons. Therefore, an OR suite with a few high-capacity ORs such as our ORF gives administrators a tool to reward desirable performance, while creating incentives for other surgeons to improve operative times, all the while preserving the safety and quality profile for the hospital’s patients.

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In Reply:—Dr. Metz explains that differences in surgical time among individuals and institutions can be very large, markedly affecting anesthesiology group revenue per operating room (OR). This point is so much not under debate that anesthesiologists are paid based on anesthetic time, unlike surgeons and other physicians. German hospitals are describing encouraging success with using transfer pricing so that reimbursement is based just on the surgical time.1,2

Depending on the vagaries of reimbursement, sometimes payment based on anesthesia time is insufficient to compensate an anesthesia group fully for slower surgeons (e.g., revenue per hour is less than costs per hour).3 This is precisely why Amr Abouleish et al.3 developed the methodology that affected anesthesia groups can apply or have applied for quantification of these differences (e.g., to explain to stakeholders why group profits are less than expected). For many anesthesia groups, though, the larger financial problem in having variability in OR times among surgeons is the resulting empty but staffed OR time. Statistically developed staffing plans perform well at reducing such variation, thereby increasing anesthesia group productivity and profits. The methods can also be used to calculate an appropriate stipend for the anesthesia group based on the empty but staffed OR time.4

Dr. Metz suggests that “Hospitals might consider rewarding surgeons who can, for example, perform a routine laparoscopic cholecystectomy in 45 min and retraining surgeons taking 3 h for the same procedure.” Dr. Metz addresses a concept that I too thought was logical. However, scientific research found this argument to be economically irrational.

First, rewards of additional resources cannot and should not relate to individual patients, but rather a surgeon’s overall impact on a hospital.6 The majority of hospital costs are fixed.7 Therefore, contribution margin (i.e., revenue minus variable costs) invariably6–8 averages at least $1,600 per OR hour for a cholecystectomy. Regardless of whether the general surgeon works fast or slowly, on average the hospital increases profit by doing his or her cases. This is important, because hospitals need excess of revenue to costs (i.e., profit) to buy information systems (e.g., anesthesia information management systems), to buy equipment (e.g., anesthesia machines), and to provide financial support to physicians (e.g., anesthesiologists available in-house for obstetrics and trauma).

Second, if facilities were to select surgeons to be rewarded with more resources based on production, speed in performing cases would likely have little influence. Because of differences in fixed costs (e.g., perfusion), reimbursement (e.g., many patients without insurance), and/or implant costs (e.g., cochlear implant), contribution margins per OR hour consistently vary among subspecialties by more than 1,500%. The surgeon’s subspecialty is the key issue. This is like a comparison of stocks for rebalancing one’s portfolio—economic return often depends more on a company’s industry and market than on how well the company executes. The decision of whether to provide more resources to one general surgeon performing cholecystectomies versus another is of small financial importance as compared with the comparison of a general surgeon to a cardiac surgeon. The financial argument is even stronger when considered for facilities without incremental reimbursement for each patient (e.g., Canada).10 Regardless of whether a breast surgeon is fast or slow, the money spent in a day of OR time is insignificant relative to a spinal surgeon. If preferred, these tactical analyses can also be considered in terms of value to society by using cost utility (e.g., cataract replacement vs. bariatric surgery).

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(Accepted for publication January 20, 2006.)

Anesthesiology 2006; 104:1343

In Reply.—On behalf of my coauthors, I would like to thank Dr. Metz for his concern regarding the role of a surgeon in operating room efficiency. It is true that longer-than-average case times cause inefficiency and can lead to increased staffing costs as well as increased fixed costs.1,2

Our study, however, was merely a process-oriented approach in which the focus was not the value-adding time, be it anesthesia time or surgery time. Instead, the goal was to decrease nonoperative time. In fact, before implementing the induction room model, the average nonoperative time in our orthopaedic case mix exceeded the average surgery time. Because the percentage seems to be substantial in many other surgical services as well,3 decreasing nonoperative time seems like a logical starting point in improving operating room efficiency.

Fortunately, not all surgeons are slow. Lengthy nonoperative times, in turn, tend to be an everyday phenomenon, occurring between every case and easily adding up to at least one case length per day.4 Surely, after the nonoperative time has been decreased to minimum, attention should be turned to value-adding time.

In Reply.—I appreciate Drs. Weinberg and Baughman for their insightful letter describing the repeated occurrence of a clinical picture resembling propofol infusion syndrome in a patient with carnitine deficiency during fat emulsion therapy. The inference is that carnitine deficiency sensitizes patients to challenges that either overwhelm (fat infusion) or inhibit (propofol) β-oxidation or mitochondrial function in general. Our report several years ago of a patient with systemic carnitine deficiency who exhibited severe arrhythmias after a small subcutaneous dose of bupivacaine is entirely consistent with this observation.2,3

Propofol, in addition to the well-described occurrence of metabolic acidosis of the infusion syndrome, can also induce severe bradycardia and hypotension with acute administration of a standard induction dose. This apparently idiosyncratic reaction might result from underlying carnitine deficiency or another asymptomatic or unrecognized abnormality in mitochondrial function. The further implications are that patients with known mitochondrial disease should not receive propofol and that patients presenting with unexpected acidosis or cardiac dysfunction after a usual dose of propofol should be screened for metabolic abnormalities, including carnitine deficiency.

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Carnitine Deficiency, Mitochondrial Metabolism, and Abnormal Response to Anesthetics

To the Editor.—We would like to commend Dr. Uezono et al.1 for their insightful letter describing the repeated occurrence of a clinical picture resembling propofol infusion syndrome in a patient with carnitine deficiency during fat emulsion therapy. The inference is that carnitine deficiency sensitizes patients to challenges that either overwhelm (fat infusion) or inhibit (propofol) β-oxidation or mitochondrial function in general. Our report several years ago of a patient with systemic carnitine deficiency who exhibited severe arrhythmias after a small subcutaneous dose of bupivacaine is entirely consistent with this observation.2,3

Propofol, in addition to the well-described occurrence of metabolic acidosis of the infusion syndrome, can also induce severe bradycardia and hypotension with acute administration of a standard induction dose. This apparently idiosyncratic reaction might result from underlying carnitine deficiency or another asymptomatic or unrecognized abnormality in mitochondrial function. The further implications are that patients with known mitochondrial disease should not receive propofol and that patients presenting with unexpected acidosis or cardiac dysfunction after a usual dose of propofol should be screened for metabolic abnormalities, including carnitine deficiency.

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Anesthesiology 2006; 104:1343

In Reply.—I appreciate Drs. Weinberg and Baughman for their interest in our Letter to the Editor.1 They call attention to an underlying carnitine deficiency associated with an increased risk of unexpected metabolic acidosis and cardiovascular collapse triggered by drugs that may potentially induce mitochondrial dysfunction. Acquired carnitine deficiency may be caused by cirrhosis, chronic renal failure, malabsorption syndrome, renal tubular acidosis, and certain drugs that are conjugated carnitine (e.g., valproate, zidovudine), which are not uncommon in the intensive care unit setting.2 Of particular note, patients receiving valproate may develop low concentrations of free carnitine...
To the Editor:—Nash et al.1 provide some fascinating anatomical data, based largely on plastination techniques and confocal microscopy, to suggest that the investing layer of cervical fascia may not exist. We write first to correct some of their assumptions related to our previous anesthetic work and second to crystalize a general hypothesis that stems from their conclusion.

Nash et al.1 state in their opening paragraph that the previous work of Pandit et al.2 concluded that the ‘superficial cervical plexus block’ injection should be placed superficial to the investing layer. In fact, the study of Pandit et al.2 (in preserved cadavers) concluded that only an injection deep to the putative investing layer would enable the injectate to spread beyond the prevertebral fascia. Pandit et al.2 observed that a strictly superficial injection did not spread beyond the subcutaneous layers. The implication was that a purely superficial or subcutaneous injection would be clinically ineffective. It was this that led to the suggestion that an injection just deep to the so-called investing fascia should be properly termed an intermediate cervical plexus block, whereas an injection deep to the prevertebral fascia should be termed a deep block.4

The conclusion of Nash et al.1 (which we find anatomically persuasive) that the investing fascia does not exist not only raises further problems for proper nomenclature of the various anesthetic blocks, but also leads to a specific hypothesis.

If the result of Nash et al.1 is correct and the investing fascia does not, in fact, exist, the clinical efficacy of a subcutaneous injection should be as effective as an intermediate injection below the putative investing fascia. If, however, the result of Pandit et al.2 is correct, the intermediate injection should be more effective clinically than the subcutaneous injection. We are currently investigating this hypothesis in a clinical study and hope to report our results soon.

Although it might be supposed (as a matter of prejudice) that we hope our own results are correct and that ‘intermediate’ injections prove to be more effective than simple subcutaneous ones, it would actually be desirable for overall patient care if the more superficial injections were found to be equally effective. As we have observed elsewhere, safety is increased by more superficial, as opposed to deep, injections.5,6

In summary, Nash et al.1 have offered some truly exciting anatomical data on which to formulate an important clinical question.

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connective tissue connecting the sternocleidomastoid and trapezius muscles, but skin ligaments are visualized between the muscles (fig. 2b of Zhang and Lee). The structure, arrangement, and density of the skin ligaments vary greatly through the body and could mimic the behavior of a fascia. Therefore, a number of clinical and anatomical questions must be further investigated.

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In Reply:—Professor Ikeda justly brings to light the immense contributions of Michinosuke Amano, M.D. (1916–; Professor Emeritus, Department of Anesthesiology, Keio University, Tokyo, Japan) and the little known Government Account for Relief in Occupied Area program to the progress of anesthesia in Japan. Because of the efforts of pioneers such as Dr. Amano and Hideo Yamamura, M.D. (1920–; Professor, Department of Anesthesiology, University of Tokyo, Tokyo, Japan), Japanese academic anesthesia has attained remarkable levels as witnessed by the numerous scientific publications originating from these institutions. The state of clinical anesthesia in Japan, however, is not as rosy. The specialty suffers from a chronic workforce shortage. The majority of practitioners are salaried hospital employees, forced to work long hours for relatively poor compensation—a clear reason the specialty has trouble attracting personnel. One of the fundamental problems is the inability of anesthesiologists to directly bill the social health insurance system for their services and become independent private practitioners. The Japanese Society of Anesthesiologists; academic centers; the Ministry of Health, Labor and Welfare; and other interested organizations, while acknowledging this problem, have thus far been unwilling or unable to implement the necessary changes. For unclear reasons, what would usually be considered significant bargaining power has not been used to improve the predication of clinical anesthesiologists. The result is what can only be described as a crisis, with no relief in sight. Calls are mounting from the surgical (and even within the anesthesia) community for introduction of alternative anesthesia providers—a move that will further devalue the specialty. It is unclear what it will take to force change, because repeated reports of mishaps during surgeon-administered anesthesia are apparently not reason enough.

In Japan, although academic anesthesia flourishes, things have not changed much in the operating room since 1955, being “understaffed, and (with many) anesthetics . . . still given by junior surgeons.” Someone must step up to the plate soon, at the very least to honor the efforts of Dr. Amano and the pioneers, if not for the patients.

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Reference

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To the Editor.—We read with great interest the excellent case report by Espeel et al.1 that describes two patients experiencing pulmonary embolism with additional extrapulmonary thrombi requiring surgical intervention. The positive outcome of both patients corroborates the favorable experience in patients from our institution undergoing surgical pulmonary embolectomy.2 However, Rose et al.3 suggested that it was reasonable to advocate thrombectomy as frontline treatment after careful screening for contraindications and to reserve surgical thrombectomy for patients with contraindications to thrombectomy or in cases of failure of thrombolysis. For me, the interest in this case report was double. My first interest was to underline the utility of transthoracic echocardiography for the guidance of surgical extraction. We recently demonstrated that extrapulmonary thromboemboli can be present in the right heart and the vena cava in up to 26% of all patients with massive pulmonary embolism undergoing pulmonary embolectomy.3 Such extrapulmonary thromboemboli may have a significant impact on the surgical procedure, because they may influence cannulation placement and surgical technique during the operation. For example, it may become necessary to perform circulatory arrest in order to evacuate thrombi from the inferior vena cava. Moreover, extrapulmonary thromboemboli that remain unrecognized and are not surgically removed can become the source of recurrent pulmonary embolism.4 Therefore, we believe that intraoperative transesophageal echocardiography is not only an excellent tool for hemodynamic monitoring and management of acute right heart failure during surgical pulmonary embolectomy, but should also be considered an important diagnostic tool to detect concurrent extrapulmonary thrombi and should guide their surgical extraction.

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In Reply.—I thank Dr. Nowak et al. for their interest in my case report1 and appreciate the opportunity to reply. There is currently no recommendation for the treatment of acute pulmonary embolism (APE) complicated by embolized type A thrombus in the right cardiac cavities.2 However, Rose et al.3 suggested that it was reasonable to advocate thrombolysis as frontline treatment after careful screening for contraindications and to reserve surgical thrombectomy for patients with contraindications to thrombolysis or in cases of failure of thrombolysis. For me, the interest in this case report was double. My first interest was to underline the utility of transthoracic echocardiography and transesophageal echocardiography not only for hemodynamic monitoring and management of acute heart failure, but also for systematic research of embolized thrombi in cardiac cavities. Their presence, 3 to 26% in the literature, directly influences the prognosis, with a mortality significantly higher (26–50%) with regard to 8 to 10% for “isolated” pulmonary embolisms.5,6 Therefore, it seems essential to search and locate these thrombi precisely, not in the intraoperative period, but immediately after the diagnosis of massive APE, because this minimally invasive and fast examination will directly affect therapeutic decisions.5 With regard to the diagnosis of inferior vena cava thrombosis, I think that when APE is diagnosed on helicoidal computed tomography pulmonary angiography, the addition of venous phase imaging of the abdomen and pelvis is useful and more powerful than transesophageal echocardiography because it allows complete exploration of the femoro-ilio-caval venous network.6

My second interest was to report the experience of our team in the management of a particular APE complicated by the presence of a type A thrombus, floating in both right and left cardiac cavities through the oval foramen. We chose the surgical thrombectomy as treatment of choice because of the high risk of systemic embolism, in particular cerebral, making thrombolysis dangerous. In our practice, we choose surgical thrombectomy first in these clinical situations or in the presence of contraindications to thrombolysis and second if thrombolysis is ineffective. We do not consider thrombolysis as an absolute weapon but as one of the therapeutic alternatives available in the management of serious APE as well as surgical thromboectomy. Caval or pelvic

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Critical Role of Intraoperative Transesophageal Echocardiography for Detection of Extrapulmonary Thromboemboli during Surgical Pulmonary Embolectomy

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venous thrombus does not seem to me to constitute a real contraindication to thrombolysis because, even though the fragmentation of the thrombus with pulmonary embolization is often feared by the physicians, it could never be shown clinically.\textsuperscript{7,8} Thrombolytic therapy can be given quickly; it is available at all centers; and results in the simultaneous thrombolysis of venous, cardiac, and pulmonary clots. In addition, I think that surgical thrombectomy should not be reserved for desperate cases of refractory cardiogenic shock or cardiac arrest, where mortality is close to 100%. A well-designed, prospective, randomized, multicenter trial is needed to determine which treatment has the best cost-effectiveness/safety ratio.

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Most importantly, the risk of nerve lesion increases when a physician uses an old nerve stimulator that reports only the theoretical current and not the current actually delivered, which can be lower. If anesthesiologists use this standard of nerve stimulator, they should not set their threshold at 0.5 mA, but invest in a new nerve stimulator to limit the risk of nerve injury.

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To the Editor:—I read with interest the study by Ngan Kee et al.1 They found that a combination of high-dose phenylephrine infusion and rapid crystalloid cohydration virtually eliminated hypotension in women undergoing cesarean delivery under spinal anesthesia. Preventing or treating hypotension in the parturient after spinal anesthesia for cesarean delivery has been the subject of numerous studies and, as the authors noted, has been referred to as the “Holy Grail” of obstetric anesthesia.2 However, the incidence of major complications from hypotension, such as myocardial infarction or stroke to the mother, or neonatal acidosis or low Apgar scores in the baby is almost nonexistent.2,3 The most common complications from hypotension are nausea and vomiting, which may be disturbing but are not dangerous.4 Furthermore, treating hypotension when it does occur is straightforward; it almost always responds to relatively small boluses of either ephedrine or phenylephrine.

I contend that using a phenylephrine infusion to prevent hypotension during routine cesarean delivery is too aggressive and not safe, as the authors suggest.1 A phenylephrine infusion is not benign. Phenylephrine is a potent vasoconstrictor that can cause reflex bradycardia. Indeed, close to 50% of the patients in this study developed hypertension from the phenylephrine. Furthermore, to safely use a phenylephrine infusion, especially in high doses as used in this study, the patient
should have an indwelling arterial line for continuous blood pressure monitoring. This monitor would be otherwise unnecessary in a healthy parturient. Assessing blood pressure every minute by an automated blood pressure cuff is simply not sufficient and impractical. Studies to prevent hypotension in parturients are important, but this regimen seems to have risks that outweigh its benefits. The treatment should not be worse than the disease.

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In Reply—Dr. Beilin does not consider the use of phenylephrine infusions to be justified given the “minor” consequences of hypotension during spinal anesthesia for cesarean delivery. We disagree. One should not underestimate the importance of hypotension and its prevention. Dr. Beilin contends that serious adverse effects from hypotension are “almost nonexistent.” However, history warns us that major complications can indeed occur when hypotension is inadequately managed.1 Dr. Beilin cited several articles2–4 to support his contention, but careful reading of these reveals somewhat different messages. Macarthur2 reported that “several reviews of maternal anaesthetic deaths identified inadequately treated maternal hypotension as the major source of spinal anaesthesia’s morbidity and mortality.” Desalu and Kushimo3 attributed low Apgar scores in some neonates in their study to relatively long durations of hypotension and stated that hypotension should be avoided in pregnant patients. Juhani and Hannele4 emphasized the high incidence of minor complications and recommended that “hypotensive periods should be prevented.” Surprisingly, Dr. Beilin suggests that hypotension is not associated with neonatal acidosis or low Apgar scores. Datta et al.5 showed just such an association more than 20 yr ago. More recently, concern has been expressed that spinal anesthesia depresses fetal pH and base excess.6 We believe the most important cause of this is hypotension and the way that it is treated.

Dr. Beilin trivializes the seriousness of nausea and vomiting. Nausea and vomiting can cause significant distress to the patient and can interfere with surgery.5 We regard its prevention as an important clinical indicator of quality of care. Examination of closed claims has emphasized the prominence of “minor” injuries including emotional distress in obstetric anesthesia cases, and thus, there may also be medicolegal implications. Pulmonary aspiration has occurred,7 that is pretty dangerous.

Dr. Beilin describes treatment of hypotension as “straightforward.” The large volume of research dedicated to this subject argues otherwise. There remain major controversies over the choice, dose, timing, and methods of administration of vasopressors and fluids. Dr. Beilin implies that it is sufficient to wait for hypotension to occur and then treat it with small boluses of ephedrine. It was the inadequacy of this approach that several years ago stimulated us to direct research toward finding a better way.10 We make no excuses for our aggressive approach to the prevention of hypotension. Our work indicates that this provides the best outcomes for mother and baby.11 Although, as stated in our article, we do advocate some caution with phenylephrine infusions because of the potential for blood pressure to transiently increase above baseline, we disagree that use of direct intraarterial blood pressure monitoring is necessary when using this technique in healthy patients. From our experience11–15 of many years of using infusions of α agonists in many hundreds of patients, we have found measurement of noninvasive blood pressure every minute until delivery together with continuous monitoring of heart rate to be quite sufficient and, contrary to Dr. Beilin’s opinion, quite practical. We have not found small transient increases in blood pressure and relative slowing of maternal heart rate to be harmful. Arguably, this is a safer physiologic state than profound vasodilatation with marked tachycardia, the likely alternative. Furthermore, in clinical practice, with continuous heart rate monitoring and the freedom to titrate the phenylephrine infusion without the strict constraints of a study protocol, hypotension is less of a problem.

No treatment is perfect. But make not the mistake of underestimating the disease.
To the Editor.—Recently, Wu et al. published a systematic review comparing the treatment of postoperative pain by intravenous patient-controlled analgesia (PCA) versus epidural analgesia — either patient-controlled epidural analgesia (PCEA) or continuous infusion epidural analgesia (CEI), usually with a local anesthetic—opioid mixture. The literature search discovered 50 articles. Using visual analog scale measurements of pain as the primary outcome, the meta-analysis used a fixed effect analysis of variance (ANOVA) to compare the treatment groups—PCA versus PCEA and CEI. The average visual analog scale values for all data (mean ± SD) were 3.2 ± 1.6 versus 2.1 ± 1.3; this difference favoring PCEA and CEI was declared statistically significant at \( P < 0.001 \).

The authors specially limited their literature search to the English language, but some non-English research reports otherwise qualifying for inclusion were incidentally identified. The authors report that inclusion of five such studies would not have changed the meta-analytic results. Current recommendations for performance of systematic reviews specifically discourage exclusion — without good reason — of publications in languages other than English.2 Empirical research has shown that under some circumstances, trials not published in English demonstrated statistically significant results less often;3 other research on language bias in systematic reviews concluded that exclusion of non-English language trials had unpredictable consequences on the summary statistics of a meta-analysis.4 The authors report no reasons for limiting their literature search to the English language. They should reconsider their exclusion of trials in other languages.

The numbers of patients reported in the 50 trials were 1,625 (PCEA and CEI) and 1,585 (PCA), whereas the numbers of observations included in the ANOVA of overall data were 7,744 (PCEA and CEI) and 7,666 (PCA). This difference in the number of observations versus the number of patients is the consequence of including visual analog scale scores obtained at multiple times in each patient. These multiple observations in each patient are not considered independent variables. The inclusion of multiple observations has been denoted as a “unit of analysis” error.5 The likely consequence of a unit of analysis error is a spurious precision in the calculation of SD. The authors should restrict their meta-analysis to patients with observations obtained independently; this can be done simply by dropping all analyses using “overall” and “all” data in table 2.

The authors chose ANOVA as the statistical method for comparing PCEA and CEI versus PCA. ANOVA is a method for hypothesis testing. The main emphasis in a systematic review is the effect measure. The effect measure is a single number that contrasts the treatments; statistically, this is parameter estimation, not hypothesis testing. Because the visual analog scale score may be considered approximately a continuous variable, the relevant effect measure is the difference in mean values — also known as the weighted mean difference.6 By contrast, the ANOVA results presented show the mean values for each treatment group. The meta-analysis should be redone using the weighted mean difference effect measure. The calculation of a summary effect measure is accompanied by statistical tests of heterogeneity. The identification of heterogeneity may encourage the use of a different statistical model, the random effects model. The fixed effect ANOVA reported in this study does not allow identification of heterogeneity among the 50 studies. Finally, with the use of an effect measure, the results should be presented in a Forest plot.7 This allows the inspection of the effect measure for each individual trial as well as the summary value of the effect measure; heterogeneity may become more easily recognizable. The Forest plot also makes clear the statistical significance of both the individual studies and the summary effect measure. For a weighted mean difference effect measure, if the lower and upper boundaries of the 95% confidence interval do not bound the zero value, the estimate of the effect measure is declared to be statistically significant.

Although this systematic review was not created for the Cochrane Collaboration, the methods for systematic reviews and meta-analysis presented in their publications provide a rigorous guide for this research.8 The authors should reconsider several of their experimental methods that may have produced biased inferences. It is possible and to be desired that the conclusions of a revised systematic review will be unchanged from the current version.

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Another Cause for Ventilator Failure

To the Editor—Recently, a 46-yr-old woman came to the operating room for the resection of a liver mass. After induction of general anesthesia, her trachea was intubated, and the patient was placed on mechanical ventilation using a previously checked Draeger Fabius GS anesthesia machine (Draeger Medical Inc., Telford, PA). There were no problems with mechanical ventilation. Approximately 10 min later, the mechanical ventilator stopped working, and the anesthesia machine monitor display reported a ventilator failure. We continued to ventilate the patient using manual ventilation.

In looking for the cause of the ventilator failure, we found a plastic cap lodged under the lower rim of the mechanical ventilator piston (Fig. 1). Although it is possible for this cap to have entered the ventilator housing before the start of the case, we hypothesize that the cap rolled under the lower rim sometime after the institution of mechanical ventilation.

The Draeger Fabius GS anesthesia machine mechanical ventilator is housed within a see-through compartment that can be opened by simply swinging it out. This creates an entry route for objects to fall into the ventilator compartment. The ventilator operates using a piston driven by a motor and ball-screw arrangement. A light-activated position sensor on the ventilator signals the control board when the piston has reached its lower limit. When this does not occur, the zeroing position is invalid, and the ventilator will not work. This is known as error code V002 in the Draeger Fabius GS reporting nomenclature.

There is no mechanism to lock the ventilator compartment in the closed position. Furthermore, the auxiliary oxygen source is mounted on the swing-out door. Therefore, the compartment is easily opened under a variety circumstances, such as pulling on oxygen tubing connected to the auxiliary source.

Small objects, particularly plastic caps, are ubiquitous in the operating room. The upper shelf edge in the Draeger Fabius GS lies just above the opening created when the ventilator compartment is swung out. One can easily envision how small objects can find their way into this chamber. After discussing the case with our biomedical engineers, they reported that they have previously retrieved a few small objects from these ventilator compartments.

Considering the importance of mechanical ventilation in an anesthesia machine, equipment manufacturers must find a way to prevent these incidents. It is ironic that such an expensive and vital piece of equipment can be totally disabled by a simple plastic cap.

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Fig. 1. Plastic cap under the mechanical ventilator piston.

Shoulder Restraints as a Potential Cause for Stretch Neuropathies: Biomechanical Support for the Impact of Shoulder Girdle Depression and Arm Abduction on Nerve Strain

To the Editor—Stretch-induced neuropathies of the brachial plexus and median nerve are the second most prevalent perioperative neuropathies. In 2002, we demonstrated that movements that elongate the nerve bedding, such as shoulder girdle depression and wrist extension, significantly reduce the available range of elbow extension in healthy subjects in a brachial plexus tension test position.1 Although an increase in strain in the brachial plexus and median nerve was the most plausible explanation, we could only speculate that this was the underlying mechanism for the reduced range of motion.

Because shoulder girdle depression and abduction of the arm greater than 90° have been associated with stretch-induced perioperative neuropathies, we measured strain in the median nerve in three unbalanced undisturbed male cadavers in four different arm positions: arm by the side, without shoulder girdle depression (1, reference position) and with shoulder girdle depression (2), and in 90° arm abduction without depression (3) and with depression of the shoulder girdle (4). Because insertion of strain gauges in the brachial plexus requires excision of several structures that may alter nerve biomechanics, we decided to insert miniature linear displacement transducers (Differential variable reluctance transducers; Microstrain, Burlington, VT) into the median nerve at the level of the humerus and also just proximal to the carpal tunnel where the nerve runs relatively superficially. Mean values representing the change in strain relative to the strain in the reference position are reported. Because there is at least mild tension in a peripheral nerve in most positions, the strain gauges were inserted with the nerve under some tension. Therefore, it was impossible to calculate absolute strain values. Electrogoniometers (Biometrics, Black-
Numerous techniques and maneuvers have been described to anesthetize the upper airway in preparation for awake tracheal intubation, notably the nerve block techniques to the superior laryngeal or the glosopharyngeal nerves as well as the topical application of a local anesthetic, in the form of a gel, spray, or inhaler. The current report describes the efficacy of a lollipop containing 150 mg lidocaine HCl for providing upper airway analgesia for patients under-
going awake fiberoptic bronchoscope (FOB) tracheal intubation or direct laryngoscopy.

After extensive search through Medline and multiple other databases about the stability of lidocaine HCI salt, a lidocaine lollipop (LL) was developed in collaboration with the pharmacy at the American University of Beirut. Fifty grams of white sugar was heated until liquefied; an equal amount of maple golden syrup was slowly added. For each lollipop, 3 ml of this mixture was poured into a small cylindrical container, to which 150 mg lidocaine HCI salt was added and stirred. As the temperature cooled down and before the mixture solidified, a small plastic stick was plunged at one end for holding the LL. The ready-to-use LL was then labeled and stored in a refrigerator.

The protocol used was approved by the internal review board, and informed consent was obtained from all participants. Exclusion criteria consisted of any history of allergic reaction to local anesthetics, diabetes, or risk for aspiration of gastric contents. All participants had noninvasive serial blood pressure measurements, pulse oximetry, and continuous electrocardiographic monitoring. A total of 45 patients aged 25–78 yr, with American Society of Anesthesiologists physical status I–III, scheduled to undergo elective surgery and requiring general anesthesia and tracheal intubation were recruited. Premedication consisted of 5 mg oral diazepam and 0.2 mg intramuscular glycopyrrolate. All patients were given the LL on arrival to the holding area. The LL was easily consumed by all patients in 8–17 min. Its taste was described as good in more than 80% of patients and acceptable in the remaining participants. The onset of analgesia as depicted by sensation of tongue numbness was reported within 1–2 min.

After finishing the whole LL, and without any additional sedatives, patients were transferred to the operating room. Thirty of the 45 patients underwent awake FOB intubation. A single anesthesiologist introduced a No. 80 Berman intubating oral airway, advanced the FOB (3.8 mm Olympus LF2; Olympus Corporation, Lake Sweeney, NY) to the level of the vocal cords, and injected 2 ml lidocaine HCI, 2%, via the working channel to anesthetize the vocal cords and the trachea. The FOB was then advanced into the trachea, and the endotracheal tube was slid over the insertion cord of the FOB into the trachea. In case of inability to perform FOB-guided intubation, 1 mg midazolam and 1 μg/kg fentanyl were administered intravenously, and then the FOB intubation was reattempted.

Tracheal intubation using the FOB was easily performed in 93.4% of patients with minimal or no discomfort, with no associated hemodynamic changes, and without the need for additional sedation. Furthermore, the incidence of gagging and discomfort that warranted additional sedation was observed in only 6.7% of patients, as compared with the reported 9.5% for topical analgesia, 10.5% for nerve block techniques, or 8% for combined nerve block and topical anesthesia techniques. In the remaining 15 patients, an awake direct laryngoscopy in an attempt to visualize the vocal cords was performed. General anesthesia was then administered whether direct laryngoscopy and vocal cord visualization were successful or not. The incidence of gagging and failure of direct rigid laryngoscopy was significantly higher than that observed during FOB (46.7% vs. 6.7%, respectively). This may be due to the higher number of pressure receptors recruited during awake direct laryngoscopy than during the awake FOB-aided intubation.

In conclusion, the LL containing 150 mg lidocaine may provide a simple, noninvasive, hands-free, effective technique for awake FOB-aided tracheal intubation. The observed effectiveness of the LL technique could be explained by the continuous release of lidocaine from sucking the LL, in addition to swallowing of the saliva mixed with the local anesthetic. This allows for the homogenous spread of the local anesthetic, not only to the mucosa of the oropharynx, but also to the posterior third of the tongue, the area that contains the deep pressure receptors responsible for the gag reflex.

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Perinatal Diagnosis of Malignant Hyperthermia Susceptibility

To the Editor—The presymptomatic diagnosis of malignant hyperthermia (MH) susceptibility is based on the in vitro contracture test in Europe and the caffeine–halothane contracture test in North America. Both tests are invasive in requiring an open muscle biopsy undertaken in a specialized center. There are 23 MH investigation centers in Europe, but testing facilities are limited to only 6 centers in the United States.7,2

The locus of the ryanodine receptor of skeletal muscle on chromosomes 19q13.1 has been shown to link to MH, and several mutations have been identified on this gene.5 Molecular genetic diagnosis of MH susceptibility in persons from MH families with identified mutations in the ryanodine receptor gene has recently been introduced.1,4

A 29-yr-old woman contacted our MH investigation unit to be tested for MH susceptibility. She underwent adenotomy as a 6-yr-old child in 1986. The child was discharged without permanent sequelae on the 11th postoperative day. In 1986, MH testing became available in Switzerland, and an open muscle biopsy and in vitro contracture test were performed on her parents rather than on the child, because she did not consent to being tested. Although the father was MH negative, the mother was MH susceptible. As part of our research program, the frozen muscle biopsy of the mother was subsequently investigated for MH-associated mutations in the ryanodine receptor gene. Mutation G2434R, known to be causative for MH, was identified. Therefore, the patient contacting our center was tested for this mutation and found to be carrier of G2434R. She agreed to have the umbilical blood of her baby taken at labor, to have the newborn assessed for MH susceptibility. Vaginal delivery was uneventful, with the mother receiving lumbar epidural analgesia with 0.12% ropivacaine and 2 μg/ml fentanyl. Umbilical cord blood was collected in an EDTA tube and sent to the Swiss MH investigation unit. DNA was automatically extracted using the MagNA Pure DNA isolation kit I (Roche Diagnostics, Rotkreuz, Switzerland). Exon 45 of the ryanodine receptor gene was amplified by polymerase chain

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Safe, Low-technology Anesthesia System for Medical Missions to Remote Locations

To the Editor.—The most important challenge an anesthesiologist faces on a medical mission in a developing country is to provide safe and effective care. Typically at these locations, one finds an old anesthesia machine. On our recent trip to Shimla, India, we found a Boyle anesthesia machine with a Goldblatt halothane vaporizer. The local anesthesiologist was very comfortable with its use. Only one team member (H.J.K.) had ever seen and used such a machine, some 40 yr ago during his stay in the United Kingdom. The younger anesthesia team members had seen similar machines on other mission trips but declined to use them. Older anesthesiologists are a diminishing breed, whereas younger ones may fear the challenges of the past. There are no reports in the literature that have specifically addressed this problem. We decided to explore the possibilities.

In an ideal world, it would be prudent to send a scout team to the mission location beforehand to check on the availability of equipment and supplies, but our medical mission runs on a very restricted budget and cannot afford such an expense. Instead, we decided to develop a
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No system, however simple, is without some drawbacks. Oxygen tanks in different countries have different color codes and the gas content must be verified before use. Our system uses freestanding vaporizers that are physically very stable and are clearly labeled in red with a notice to be kept upright when charged. The team is well aware that an accidentally tilted vaporizer will deliver an increased concentration of the anesthetic agent. Great care must also be taken when refilling the vaporizer, which may not have an indexed filling port. There is no safety measure aside from full diligence in filling each vaporizer with the proper agent. At the end of surgery each day, all vaporizers are firmly secured to prevent accidental tipping. In use of the carbon dioxide absorber, it is well recognized that the inspiratory or expiratory valve mechanism may malfunction. Monitoring of end-tidal carbon dioxide levels during anesthesia alerts the anesthesiologist if there is a developing problem.

We have used Propaq (Welch Allyn, Beaverton, OR) transport monitors, which provide the standard heart rate, blood pressure, electrocardiogram, temperature, arterial blood oxygen saturation, and concentration of end-tidal carbon dioxide. We follow the guidelines set by the American Society of Anesthesiologists in monitoring our patients. We have no plans for changing the Propaq monitors in the foreseeable future, but someone starting from the beginning may wish to consider other monitors, such as the GE Health Care Datex-Ohmeda Cardiopac/5 (Datex-Ohmeda, Madison, WI), which also monitors inspired and expired oxygen and inhalational agents. This would act as an added safety margin, because it confirms the veracity of the oxygen tank and the dialed concentration of the anesthetic agent.

On a recent mission to Shimla, India (World Missions Possible, Pearland, TX), we administered 92 anesthetics with three surgical teams over a period of 5 days. The surgeries included repair of cleft lip and palate (some children had a combined procedure) and plastic repair of scars and adhesions in severely burned children. We used three absorbers during the period. The work day was never longer than 10 h.

Medical missions are on a limited budget. With this in mind, we found it possible to reuse the carbon dioxide absorber. There have been many reports in the literature showing that exposure of volatile anesthetics to desiccated carbon dioxide absorbents may result in exothermic reactions leading to production of toxic substances and a fire hazard in the breathing circuit. We made a ¼-inch hole with a trephine on one side of the absorber, removed the spent absorbent granules, and replaced them with fresh Medisorb granules (Datex-Ohmeda), which are safer than the old Baralyme granules. We placed a regular wine cork in the hole, which makes a very tight fit. The carbon dioxide absorber was back in service, and we experienced no problems. Alternately, a reusable carbon dioxide absorber (KAB 002; King Systems Corporation) is available. The one-way valve mechanism and the plastic pressure release valve (the pop-off valve), the two most important parts, are the same in both carbon dioxide absorbers, and the only difference is that in the reusable variety the manufacturer makes the hole on the side and provides a rubber stopper. Therefore, we decided to use the KAB 001 absorber and make the necessary adjustments ourselves while reducing our cost basis. Figure 2 shows the two absorbers.

We found that this system has many advantages. Most importantly, it requires no sophisticated instrumentation and is low-technology, easily portable, lightweight, independent of electricity supply, comparatively inexpensive (less than $1,000 to outfit an operating room including the vaporizer, which once acquired is not a recurring expense), and easy to assemble and use.

The system we have described here has worked very well for us, and we have experienced no anesthetic-related complications. However, under normal conditions, anesthesia morbidity and mortality are indeed very low, and we realize that our 92 successes do not support a blanket statement. Nevertheless, we feel confident that the simplicity, ease of use, and portability of our system will...
prove our point. During the past two decades, multiple groups have participated in humanitarian medical missions throughout the world. It stands to reason that variations on the theme we describe must have been used by others, but there are no published reports to the effect. We very much hope that our report will be of help to a new group about to undertake a medical mission to an underdeveloped area. This system might also be useful in emergency conditions in the field or for makeshift operating rooms. We recommend this system for the administration of anesthesia in remote areas and developing countries or anywhere where a functioning anesthesia machine is not available.

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Fig. 2. The disposable absorber with a corked hole made by us on the left side and a reusable absorber with a rubber stopper from the manufacturer on the right side.